

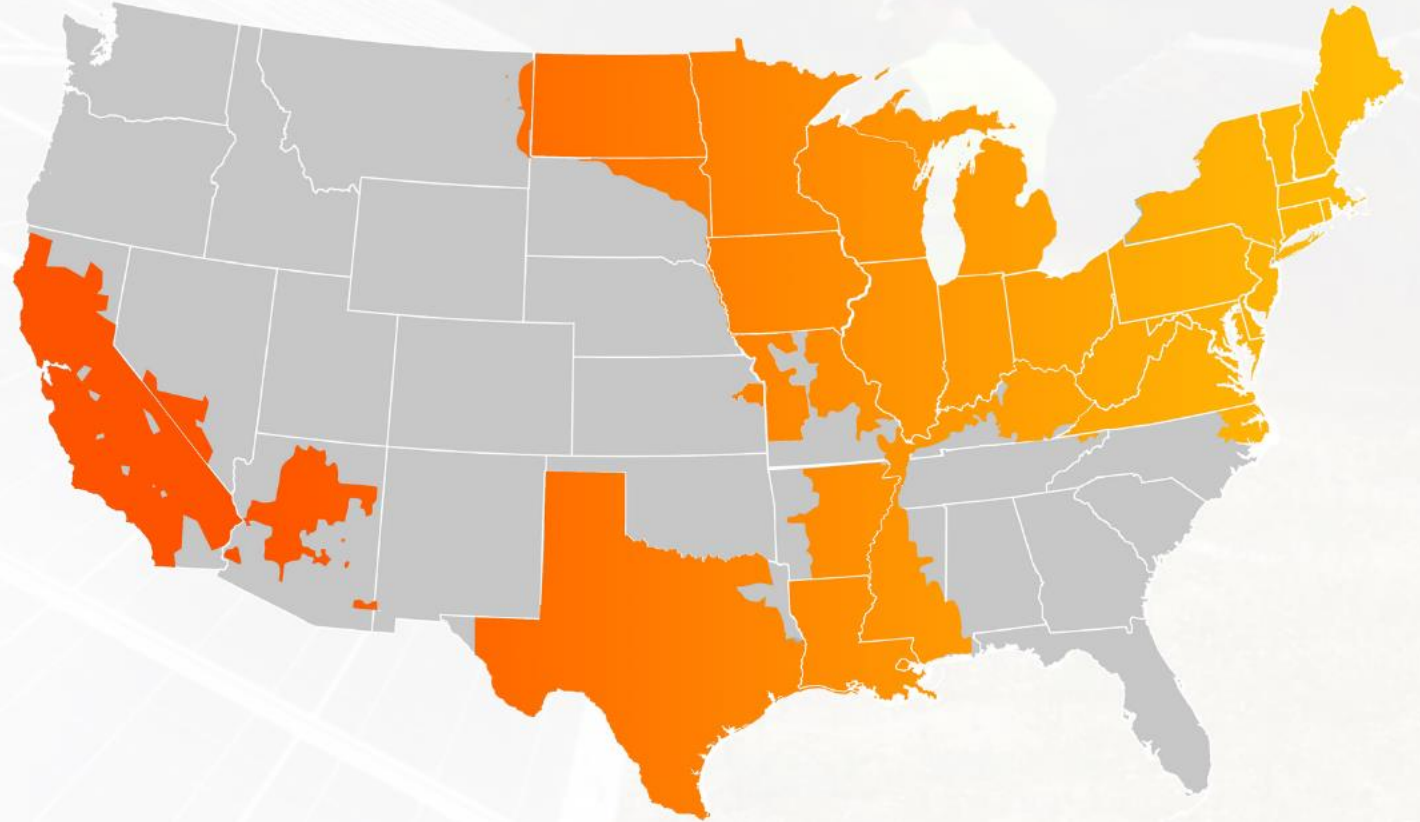
Active Demand Response (ADR) in New England



Leading Virtual Power Plant Provider

**7.2 GW at
~28,000 sites**

**\$1 BILLION
in revenue paid
to customers
since 2015**

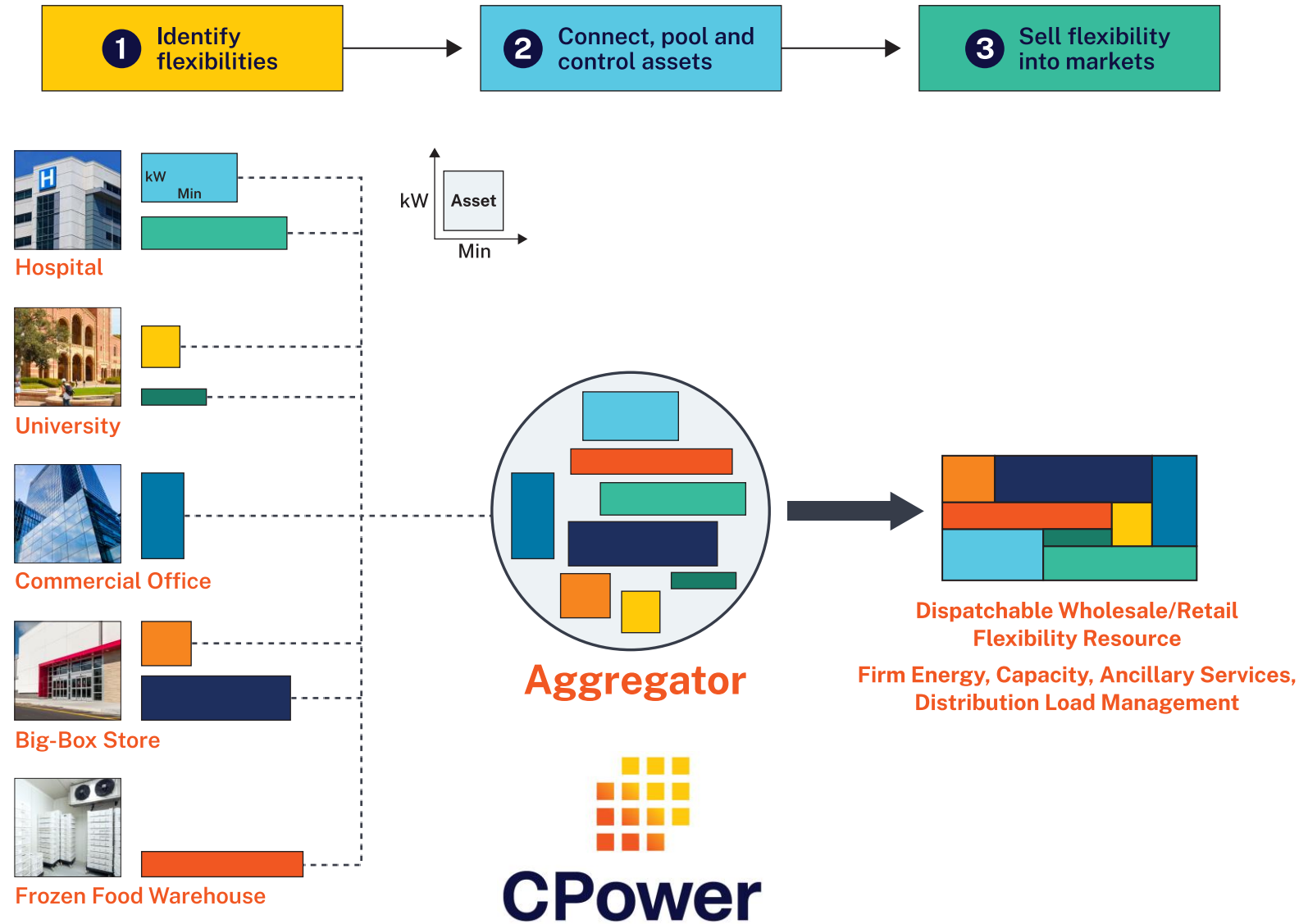


Virtual Power Plants

An aggregation of DERs that provides grid services via a coordinated dispatch.

Can include:

- 1) commercial and/or residential DERs
- 2) single type or heterogeneous mix of DERs
- 3) multiple control and communication methods between grid operator, VPP operator and DER.



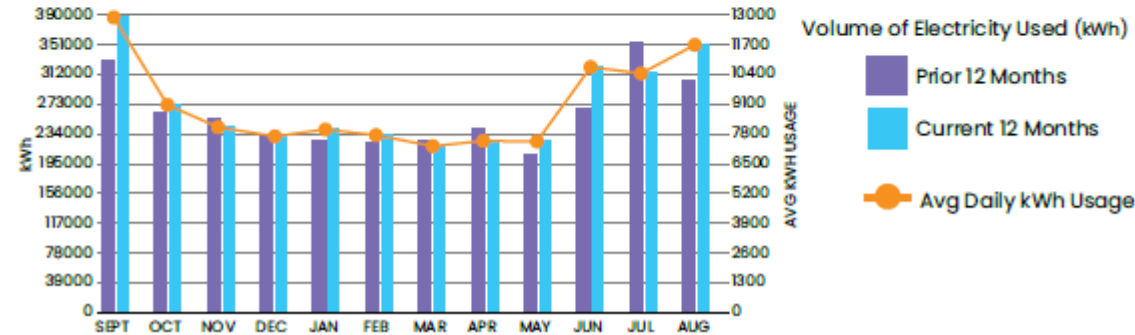
Lay of the Land – High School

What do I owe? **\$57,988.37**

How much did I use? **351,000 kWh**

When is it due? **Sep 12, 2024**

Your Monthly Electricity Use At a Glance



857 KW Original – 350 KW Reduction

TOTAL DELIVERY CHARGES		\$ 14,199.89	
ELECTRICITY CHARGES		QUANTITY USED	COST PER UNIT
Electricity Supply - Off Peak		165,750.00 KWH	\$ 0.09950
Electricity Supply - On Peak		185,250.00 KWH	\$ 0.09950
Demand Charge		857.25 KW	\$ 10.34000
TOTAL ELECTRICITY CHARGES		\$ 43,788.48	
TOTAL CURRENT CHARGES		\$ 57,988.37	

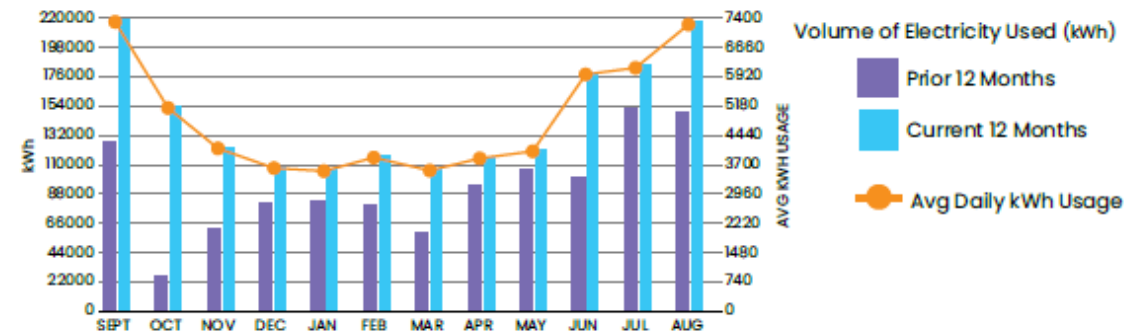
Lay of the Land – Middle School

What do I owe?
\$37,148.27

How much did I use?
217,200
kWh

When is it due?
Sep 12, 2024

Your Monthly Electricity Use At a Glance

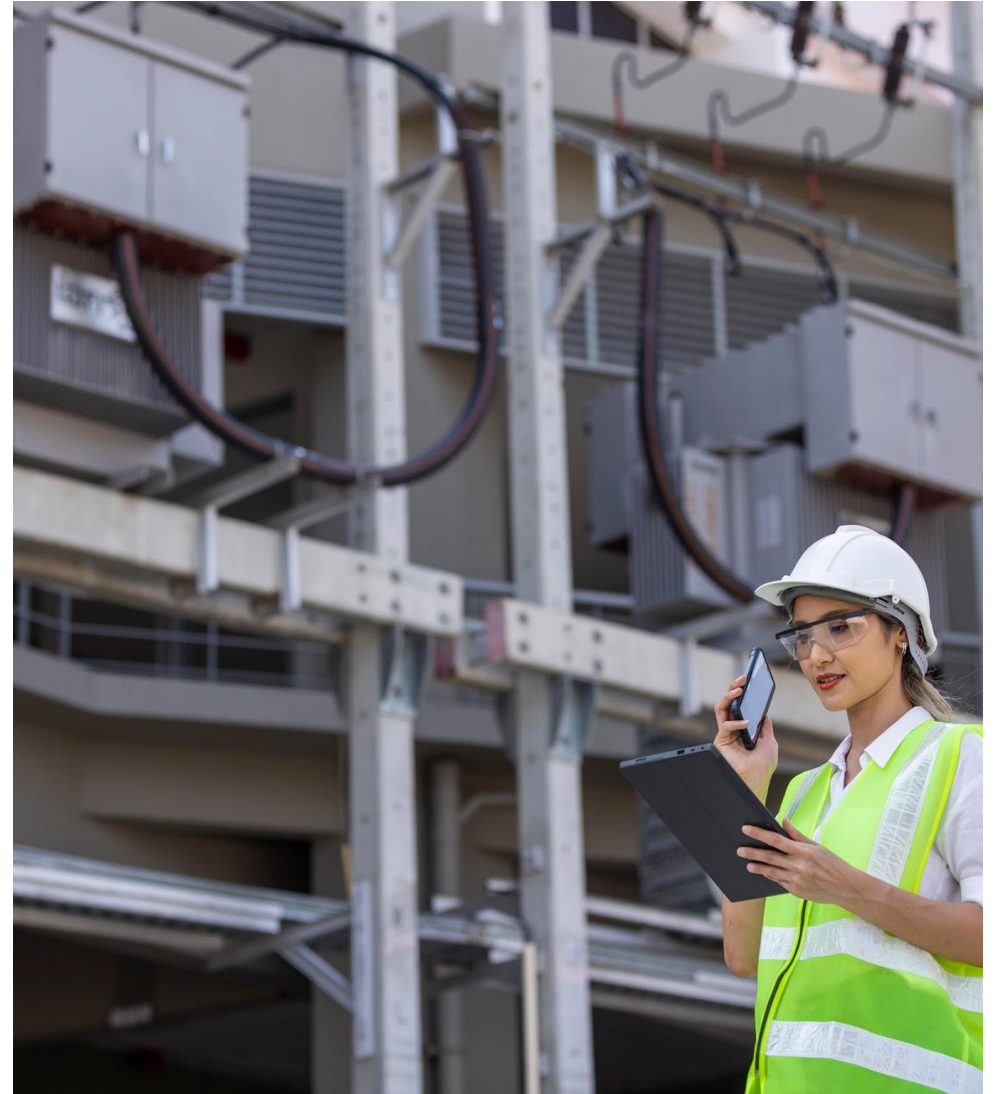


620 KW Original – 300 KW Reduction

TOTAL DELIVERY CHARGES			\$	9,126.07
<hr/>				
ELECTRICITY CHARGES	QUANTITY USED	COST PER UNIT		
Electricity Supply - Off Peak	69,800.00 KWH	\$	0.09950	\$ 6,945.10
Electricity Supply - On Peak	147,400.00 KWH	\$	0.09950	\$ 14,666.30
Demand Charge	620.00 KW	\$	10.34000	\$ 6,410.80
TOTAL ELECTRICITY CHARGES			\$	28,022.20
<hr/>				
TOTAL CURRENT CHARGES			\$	37,148.27



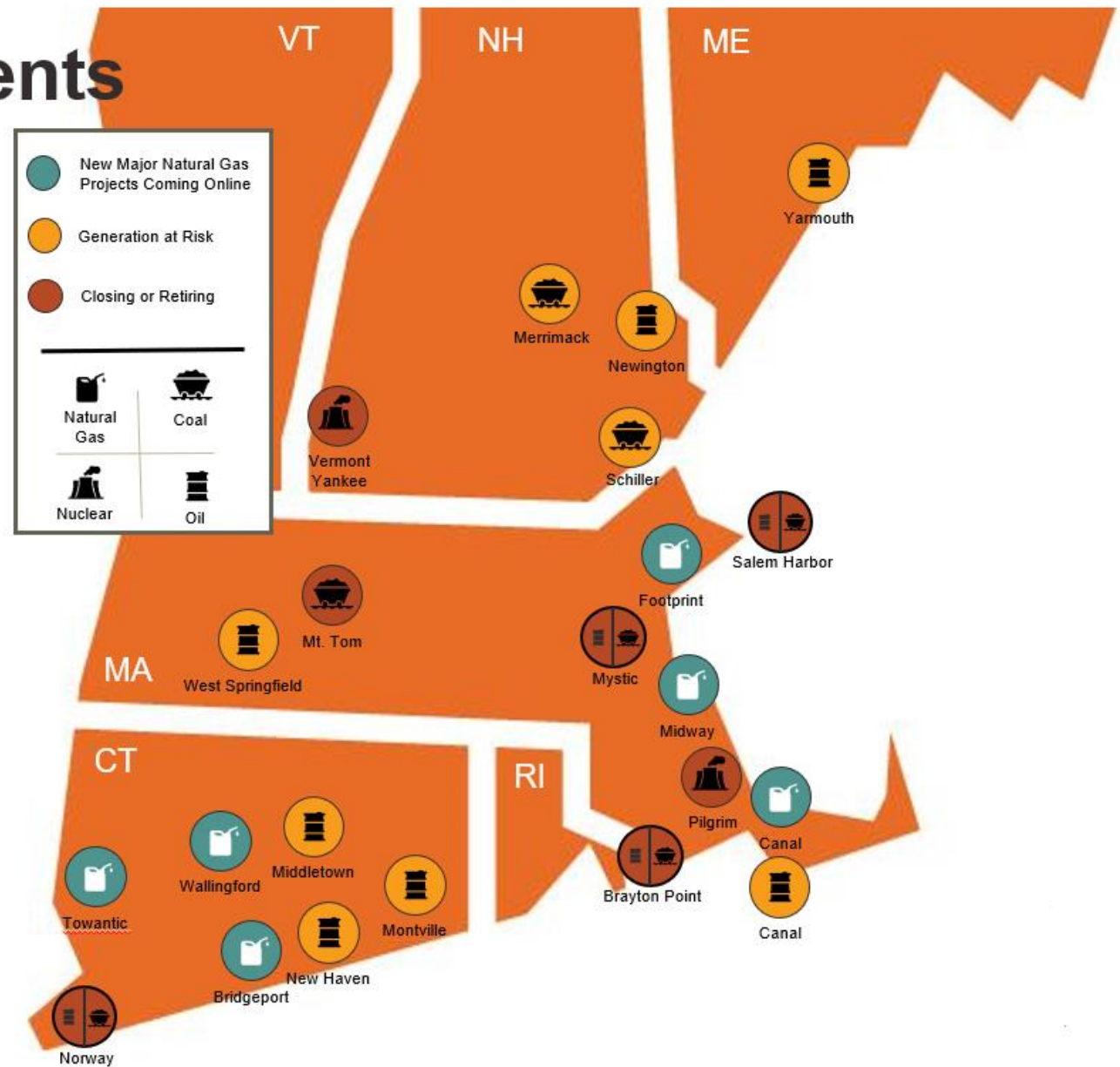
The Problem You Are Helping To Solve



Power Plant Retirements

Capacity Prices are decreasing

- Drivers:
 - Wind & Solar Penetration increasing capacity
- 30% of generation at risk for decommissioning
- More to close or retire
 - Will constrain capacity and potentially offset new capacity and drive up pricing

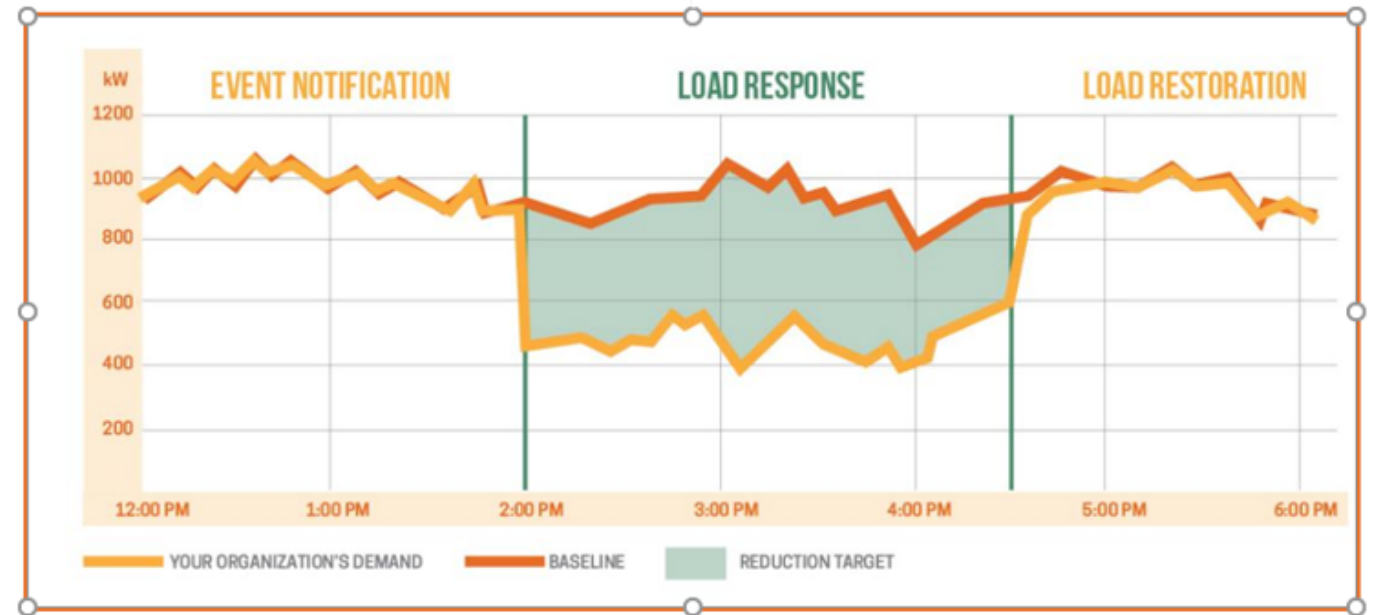


What Is Demand Response?



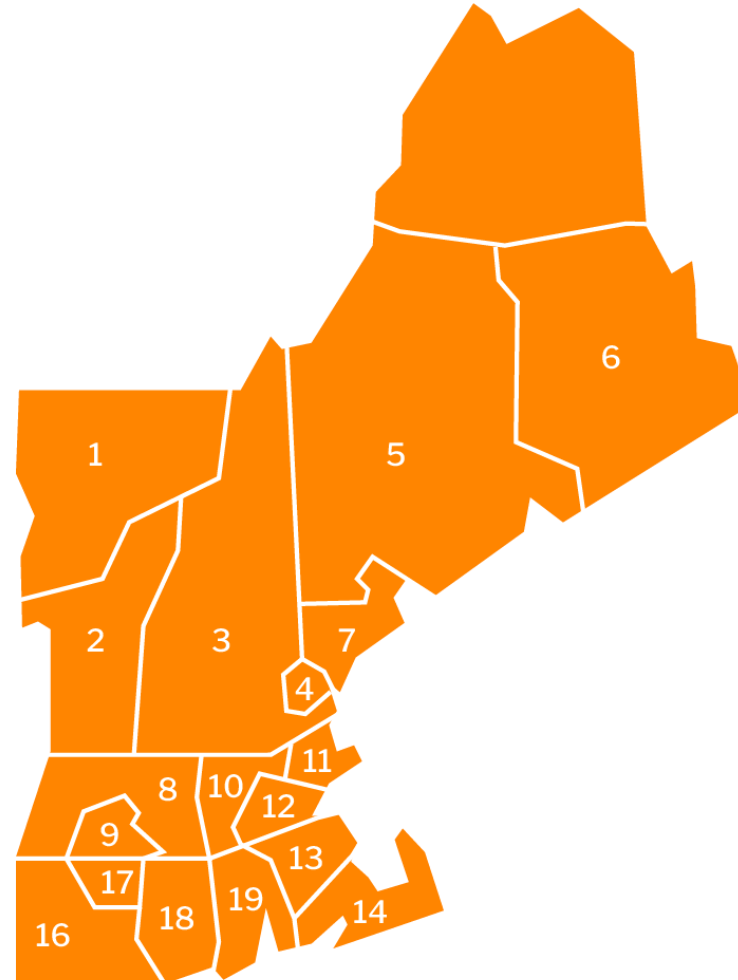
Programs that pay organizations to reduce energy load during times of grid stress or high energy prices.

Provides energy users the ability to earn revenue and lower net energy costs.



Program Education

ISO-NE Dispatch Zones



- 1 • Northwest Vermont
- 2 • Vermont
- 3 • New Hampshire
- 4 • Seacoast
- 5 • Maine
- 6 • Bangor Hydro
- 7 • Portland ME
- 8 • Western MA
- 9 • Springfield MA
- 10 • Central MA
- 11 • North Shore
- 12 • Boston
- 13 • SEMA
- 14 • Lower SEMA
- 15 • Norwalk-Stamford
- 16 • Western CT
- 17 • Northern CT
- 18 • Eastern CT
- 19 • Rhode Island

New England Demand Response Options

Program Name	Program Type	Customer Obligation Hours	Notification Lead Time	Performance Season	Typical Event Length	Typical Curtailment Frequency	Administrator
Active Demand Capacity Resource	Capacity	24/7/365	30 minutes	Summer (June-Aug) & Winter (Dec-Jan)	3.5 Hours	2 x 1 Hour Mandatory Tests	ISO-NE
Connected Solutions	Targeted Dispatch	June-September 3pm – 6pm 4pm – 7pm 5pm – 8pm	Day Ahead	Summer Only (June-Sept)	3 hours	4-6 calls per season	Utility
Peak Demand Management (Cap Tag)	Energy Bill Cost Avoidance	Voluntary	Day Ahead & Day Of	Summer	3 hours	4-6 calls per year	CPower

Events/ Audits ISO-NE



Active Demand Capacity Resource (ISO)

Utility Program

- In each season, tests **will** occur and events **may** occur.
- Test: 1 hour minimum
- Actual event: Duration based on need

ISO-NE Event History 2010- 2024

Year	# of Events	Hours
2010	1	2:45
2011	2	6:45
2012	0	0
2013	3	13:10
2014	0	0
2015	0	0
2016	1	3:30
2017	0	0
2018	1	3:45
2019	0	0
2020	0	0
2021	0	0
2022	1	2:00
2023	3	8:30
2024	2	4:00
AVG	1	3:00

Summer: June-September

- Typically, between 3 pm to 8 pm curtailment call on a weekday

Connected Solutions Summer Events

Summer Events	Number of Events – Targeted Dispatch			
Year	Eversource	CapeLight	NGrid	Unitil
2018	-	-	2	-
2019	3	3	1	1
2020	3	3	3	3
2021	5	4	6	5
2022	6	6	6	6
2023	6	6	6	6
2024	4	4	4	4

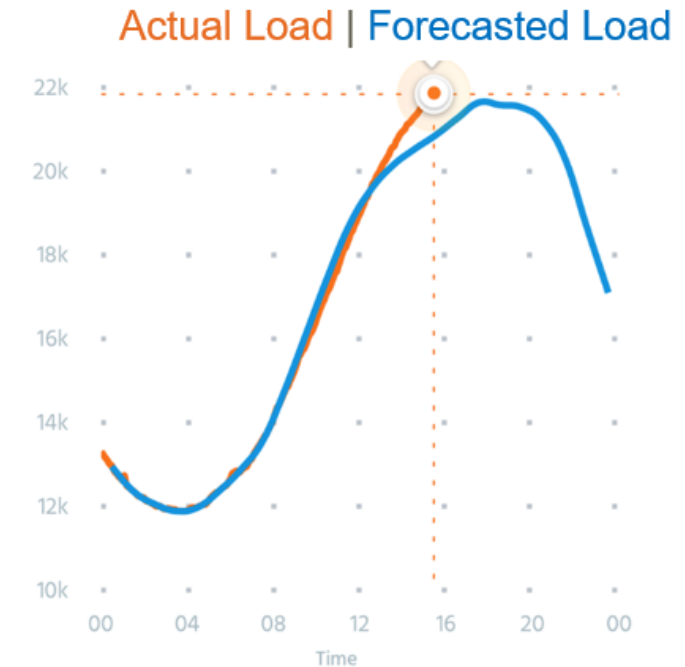
Summer Event: September 3, 2018

Summer Strain on the grid is generally caused by hot and humid conditions resulting in transmission lines inability to carry the required power.

ADCR Event

Triggers:

- Load was running significantly higher than forecast by over 2500 MW
- Several generation resources had significant outages and reductions totaling approximately 1,600 MW
- The peak temperature and dew point for the daytime hours in Boston were 94 and 73 with a forecast of 89 and 70
- ISONE declared an Emergency Alert at 3:15p, just before the DR dispatch took effect at 3:41 pm

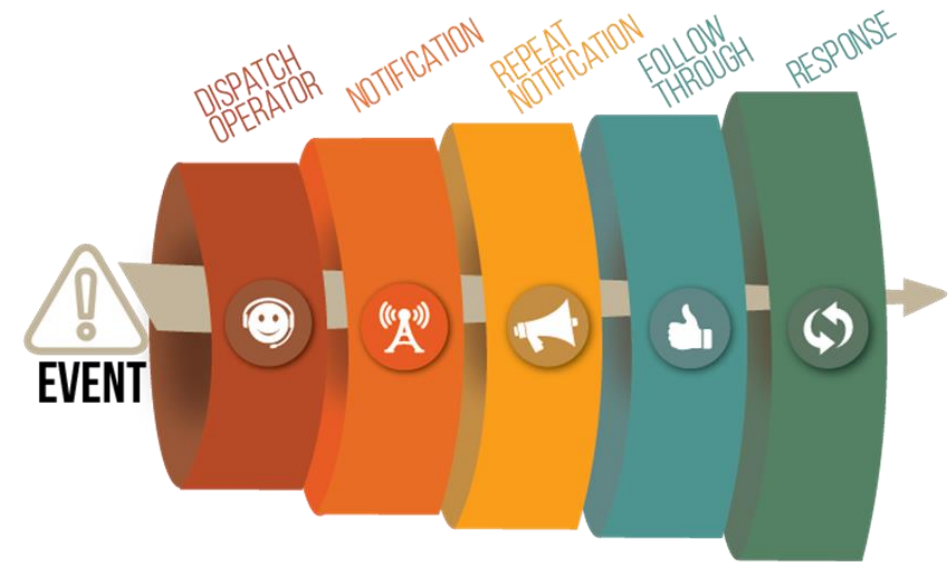


Notifications



All Call System Functionality

- **The All Call System Utilizes:**
 - Phone
 - Email
 - Text Message
 - The System notifies all relevant contacts based on the program notification requirements
- **The System will:**
 - Be activated by CPower Dispatch Operators
 - For both test and real events
 - Send important preparation, start and completion notifications by utility, zone, or ISO.
- Dispatch notifications will come from:
 - Phone – (410) 346-5907
 - Email – cpowerdispatch@mg.cpowerenergymanagement.com

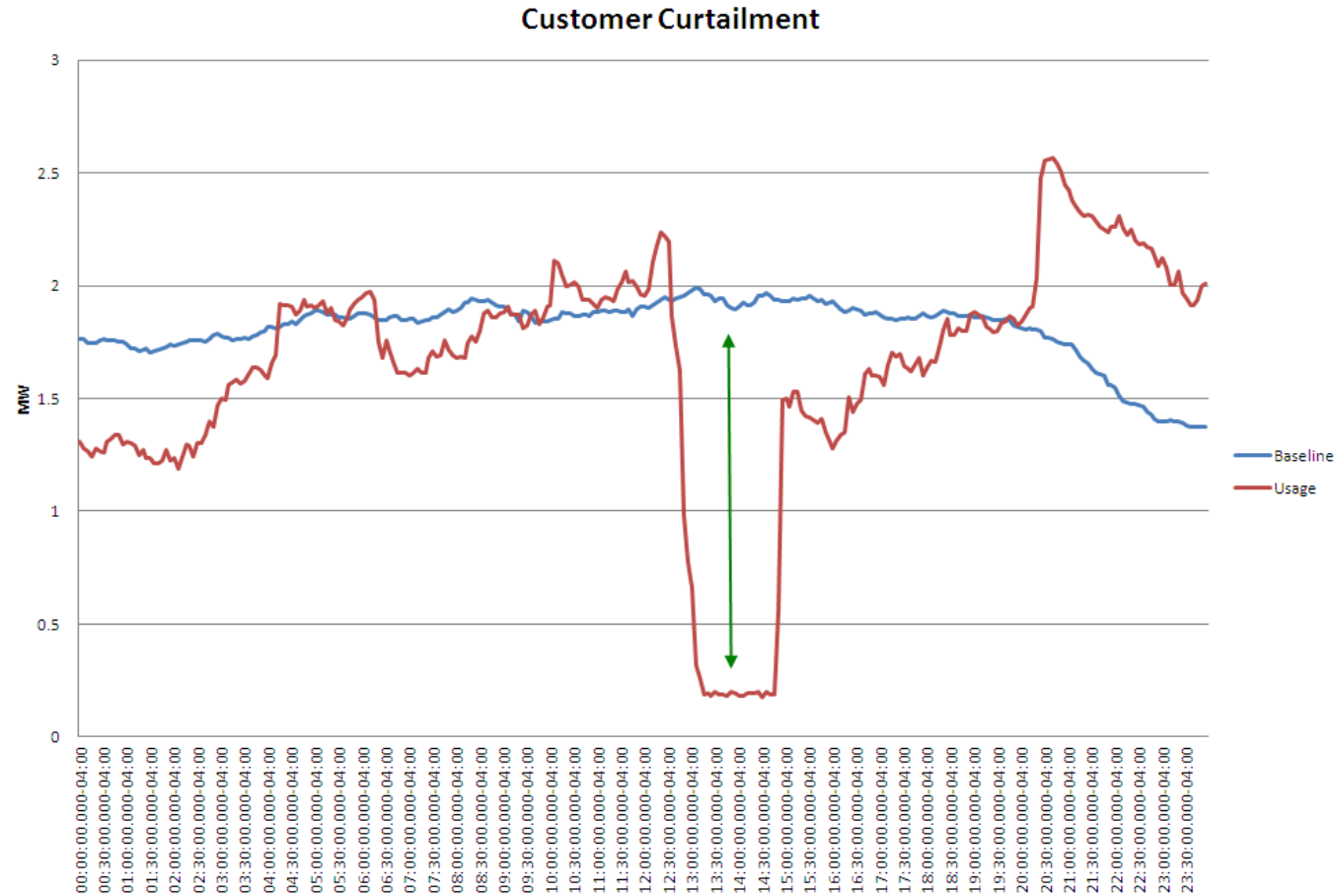


Performance



Performance on Utility Meter


Performance is determined as the average hourly difference between baseline and actual load.



CPower Portal



Real-Time Usage



Dashboard

Marketplace

Event Performance

Historical Usage

Price Tracker

Financial Summary

Weather

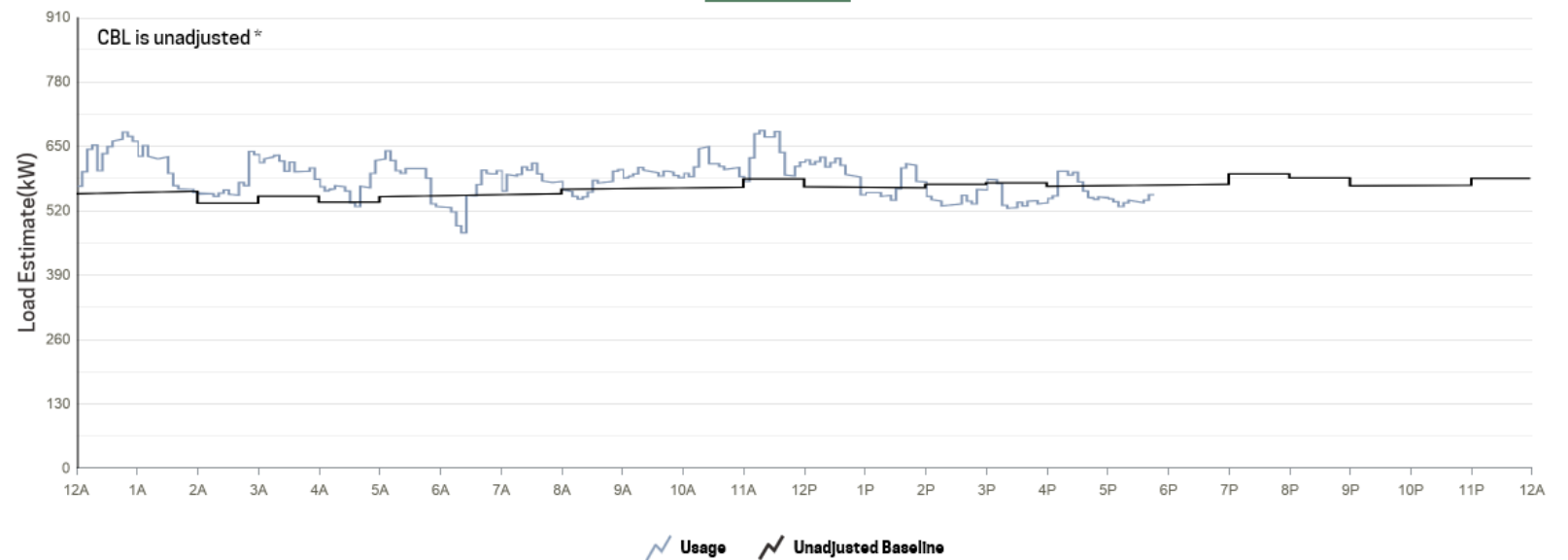
Settings

Sign Out

Dashboard

Yesterday Today Tomorrow


PRD - Asset



* The unadjusted baseline is a preliminary calculation using available usage data. An adjusted baseline will display closer to the event when there is enough real time meter data (15 minutes of data prior to dispatch) to calculate the adjustment.

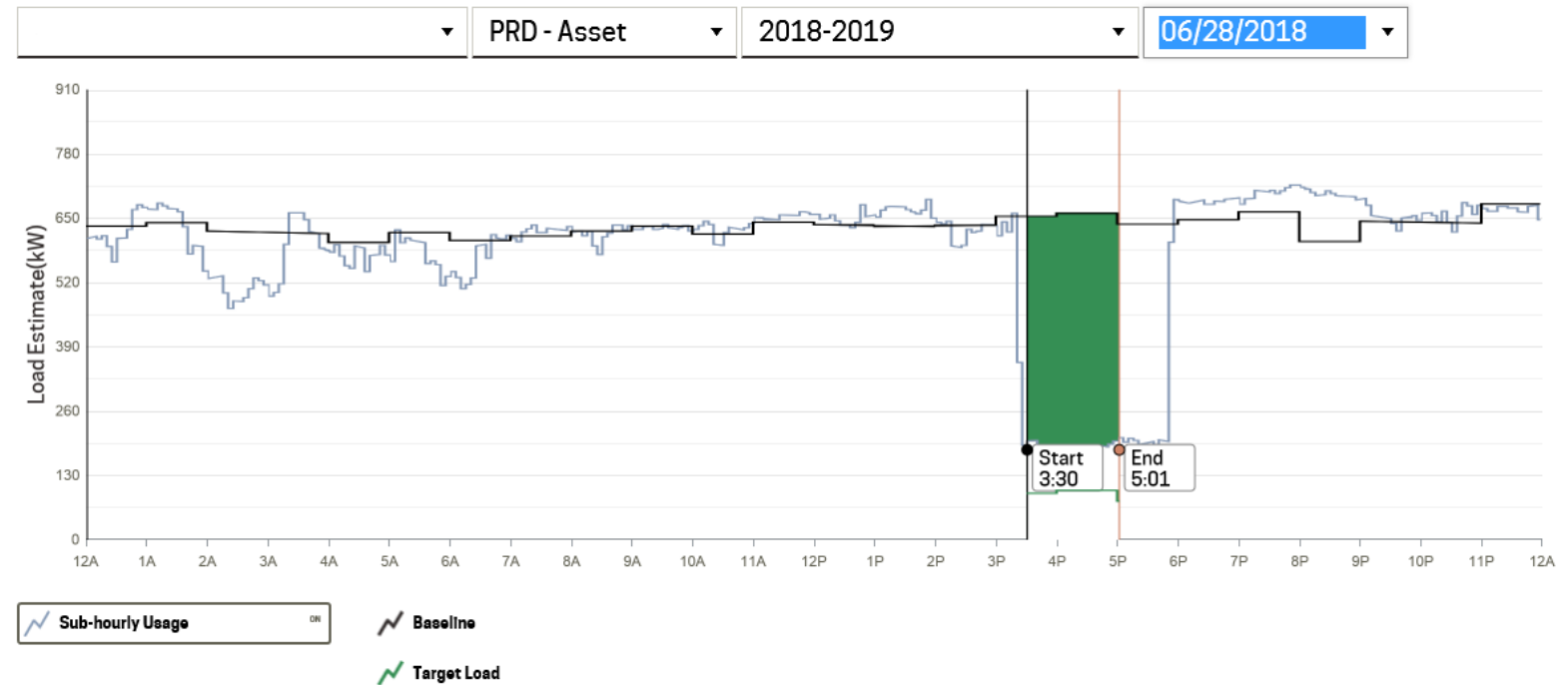
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Performance Tracking


CPower

- Dashboard
- Marketplace
- Event Performance**
- Historical Usage
- Price Tracker
- Financial Summary
- Weather
- Settings
- Sign Out

Event Performance



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Stacking Benefits



ADCR Value (ISO-NE 30-minute)



Projected Program Revenues For ISO-NE Active Demand Capacity Resource

Commitment Period	ISO-NE kW Reduction		ISO-NE Payments		Customer Share	
	Summer (8 months)	Winter (4 months)	\$/kW- mth	Annual Gross	Rate	Annual Revenue
June 1, 2025 - May 31, 2026	650	300	\$2.53	\$ 16,192	70.0%	\$ 11,334
June 1, 2026 - May 31, 2027	650	300	\$2.59	\$ 16,576	70.0%	\$ 11,603
June 1, 2027 - May 31, 2028	650	300	\$3.58	\$ 22,912	70.0%	\$ 16,038
June 1, 2028 - May 31, 2029	650	300	\$3.50	\$ 22,400	70.0%	\$ 15,680
June 1, 2029 - May 31, 2030	650	300	\$3.50	\$ 22,400	70.0%	\$ 15,680
Total Customer Benefit						\$ 70,336

EARN WITH
DEMAND
RESPONSE

Connected Solutions Value (Utility Day-Ahead ADR)

$$\boxed{\text{CURTAILED LOAD}} \times \boxed{\text{CAPACITY PAYMENT}} = \boxed{\text{REVENUE EARNED}}$$

- 650 KW (performance) x \$25 (ADR capacity/performance) x 70% (share)=

- Summer 2025- \$11,375
- Summer 2026- \$11,375
- Summer 2027- \$11,375
- Summer 2028- \$11,375
- Summer 2029- \$11,375

EARN With
Connected
Solutions

Total = \$56,875

Capacity Tag Management (Savings)

SAVE WITH
PEAK DEMAND
MANAGEMENT

Cap-Tag is set summer of this year	ISO-NE Zone	Cap Tag Power Year	Cap-tag Value \$/kW Year
2025	NH	2026-2027	\$31.08
2026	NH	2027-2028	\$42.96
2027	NH	2028-2029	\$42.00 (expected)
2028	NH	2029-2030	\$42.00 (expected)

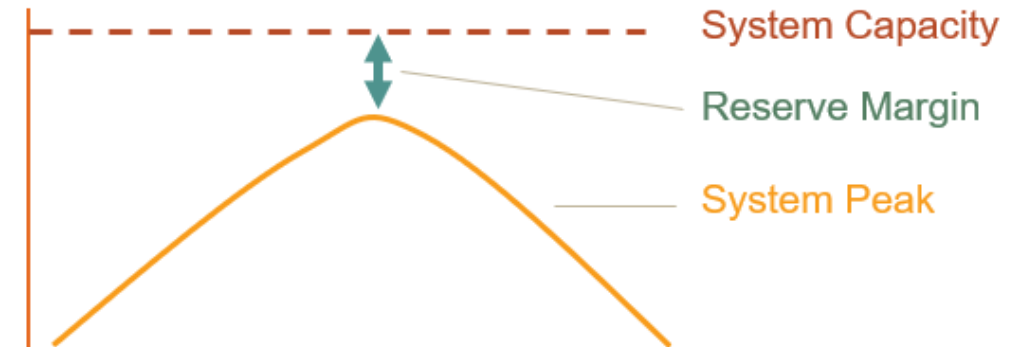
Cap Tag value drops by 650 KW in summer 2025

Value is realized from June 2026 through May 2027*:

- 650 KW x \$31.08 x RM = \$28,283 over 12 months
- 27-28= \$39,094
- 28-29= \$38,220
- 29-30= \$38,220

Total = \$143,816

**assuming capacity is passed through on your power contract*



Stacking Benefits

June 2025-May 2030:

EARN With
ADCR

+

EARN With
Connected
Solutions

+

SAVE With
Cap Tag
Management

ADCR (ISO) –

- Year 1 - \$11,334
- Year 2 - \$11,603
- Year 3 - \$16,038
- Year 4 - \$15,680
- Year 5 - \$15,680

Connected Solutions ADR (Utility) –

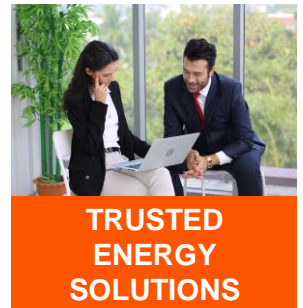
- Year 1 - \$11,375
- Year 2 - \$11,375
- Year 3 - \$11,375
- Year 4 - \$11,375
- Year 5 - \$11,375

Peak Demand Management (Cap tag) –

- Year 2 savings - \$28,283
- Year 3 savings - \$39,094
- Year 4 savings - \$38,220
- Year 5 savings - \$38,220

Offset Revenues [\$127,211] + Capacity Savings [\$143,816] =

Year 5 Total Energy Benefit = \$271,027



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